Essential Air Service Proposal



Johnstown, PA

DOT-OST-2002-11451

July 08, 2020



About Boutique Air

Our Story

Headquartered in San Francisco, California, Boutique Air has been in operation since 2007. We began by flying fire surveillance missions for the U.S. Forestry Service and Bureau of Land Management. We evolved to provide air charter services across the west coast with our fleet of Pilatus and Cessna aircraft. As a charter operator we have received certifications from both industry-leading safety organizations, ARG/US and Wyvern. Boutique Air employs pilots that are highly experienced and hold the most advanced FAA ratings - a key reason for our continued perfect safety record.

In July of 2012, Boutique Air applied for commuter operating authority from the Department of Transportation. We quickly passed tests on financial fitness and management competency, receiving authority for scheduled service in January of 2014. We began flying scheduled service between Los Angeles and Las Vegas in January of 2014.

We have worked to develop effective distribution channels. We have connections in place with all of the major Global Distribution Systems (GDSs), which travel agents use to access the market. You will find us on Worldspan and Galileo (Travelport), Sabre, and Amadeus. In addition, we are on the major Online Travel Agencies (OTAs), including Expedia, Travelocity, Priceline, Orbitz, CheapTickets, and CheapOAir.

EAS Contracts

On April 22, 2014 Boutique Air received its first EAS contract when the DOT selected the airline to provide service between Clovis, New Mexico and Dallas/Ft. Worth, Texas. Since then, we have continued our track record of success and now serve 16 different EAS communities and operate out of 30 different airports. Continuing on this path of successful growth, Boutique Air's most recent community began service to Ironwood, Michigan to Chicago (ORD) and Minneapolis/St. Paul (MSP) in May of 2020.



What People Are Saying About Boutique Air

Boutique Air PC-12, one of the **best turboprop aircraft** on the market!... Give them a try!!

-Tarek A. via Yelp.com

We also feel that the PC-12 aircraft bid by Boutique Air presents the safest and most comfortable option for the traveling public.

-Hon. Mayor David Lansford in Recommendation Letter City of Clovis, NM

Flew with Boutique from LA to Vegas and back and must say I was extremely surprised. From the ease of check-in, To the flight itself, **the whole process was great**. Price was competitive with any other airline out there. I plan on flying boutique for all my Vegas outings, and may even look into renting the whole plane for a group trip. Thanks Boutique!

-Kevin J. via Yelp.com

We find that Boutique Air is fit, willing and able to operate as a commuter air carrier, and capable of providing reliable Essential Air Service...

-Susan L. Kurland in Clovis EAS Award Asst. Sec. for Aviation and International Affairs US DOT

Right now Boutique Air is a very cool secret.

-Examiner.com

Flew with Boutique Air from LA to Las Vegas round trip and it was a great experience. Good service, on time departures, and a hassle free and nice way to travel in general. A really nice pilot and copilot as well.

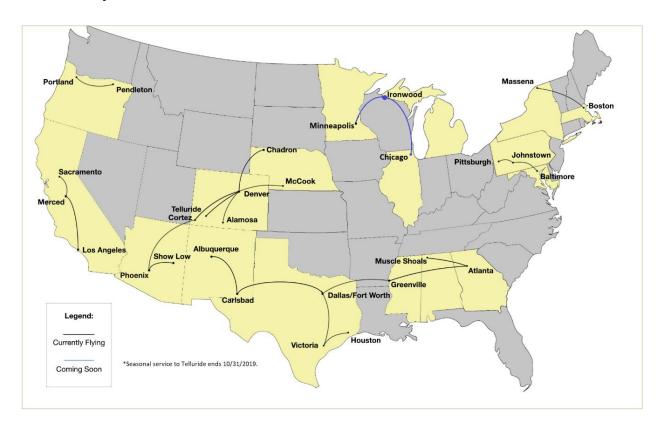
-Patrick S. via Yelp.com

Smooth flights and personable staff are part of the experience...

-Clovis News Journal



Route Map





Aircraft:

Boutique Air currently operates a modern fleet of Pilatus PC-12 aircraft. All flights are flown by Captains with over 1,200 hours of flight experience and an instrument rating. While we are certified to fly single pilot we opt to fly with a two pilot crew. Boutique Air ensures pilots provide a level of customer service beyond that of normal commercial airlines.

- 8 Passenger Executive Configuration or 9 Passenger Commuter Configuration
- Pressurized Cabin
- Power Outlets
- Enclosed Lavatory

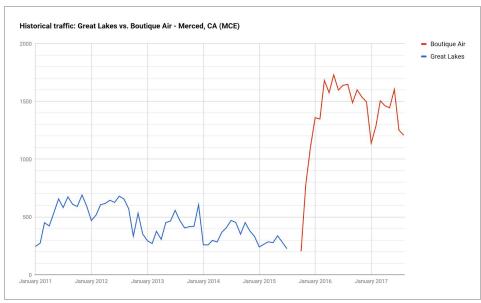


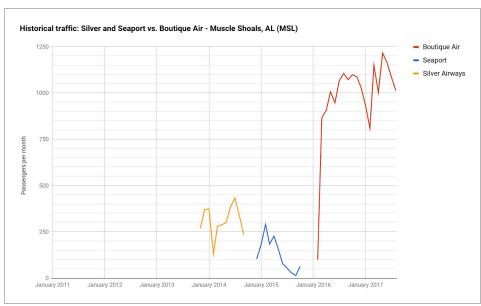




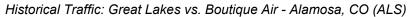
Historical Passenger Traffic Performance

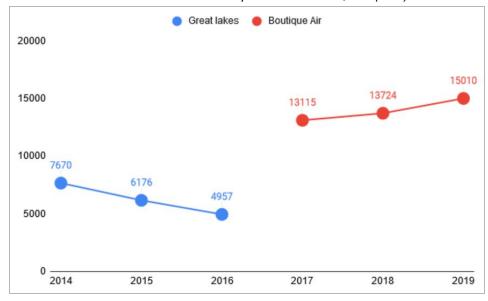
Boutique Air has established a proven track record in resuscitating air service in EAS communities which have been devastated by poor execution from prior carriers as illustrated by the passenger traffic graphs below.



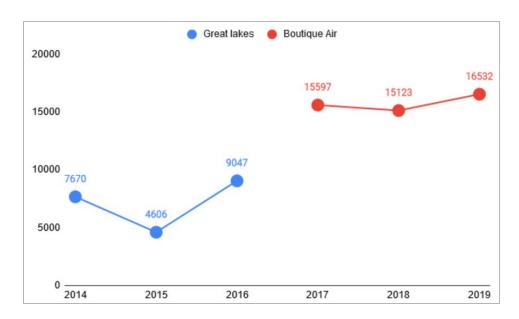








Historical Traffic: Great Lakes vs. Boutique Air - Cortez, CO (ALS)





Proposal

Overview

Our proposals would be flown in eight or nine-seat, modern, pressurized Pilatus PC-12 aircraft. The term is two or four years.

In order to increase brand recognition in the communities, Boutique Air will spend at least \$20,000 per year in each market if it is selected for advertising & marketing to help ensure that air service for the community is a success. We will utilize a combination of radio, print, billboard, TV, and internet advertising.

Note on Frequencies and Destinations

Boutique Air would like to reserve the right to move up to 12 round trips from PIT to DC Area Airports or from DC Area Airports to PIT. Boutique Air also would like to reserve the right to move up to 21 round trips from either PIT or DC Airports to New York Area Airports. Any changes to frequencies and destinations would be for the purpose of aligning our service with greater passenger demand and require no change in requested subsidy.

Note on Johnstown Maintenance Base

Boutique Air has established a maintenance base at the Johnstown Airport, which it intends to maintain should Boutique Air be reselected for an additional term.





Pilot Career Pathway Program

In January 2020 Boutique Air was proud to be a partner in the United Airlines Aviate Program. The AVIATE Program provides a unique opportunity for aviators to accelerate their journey from Commercial Pilot at Boutique Air to a job in the cockpit of United Airlines.

United Airlines Interline and Codeshare Agreement

Boutique Air launched an interline and codeshare agreement with United Airlines on May 1, 2017. Customers now have flow-through ticketing and baggage capabilities for those flights that connect with United Airlines.

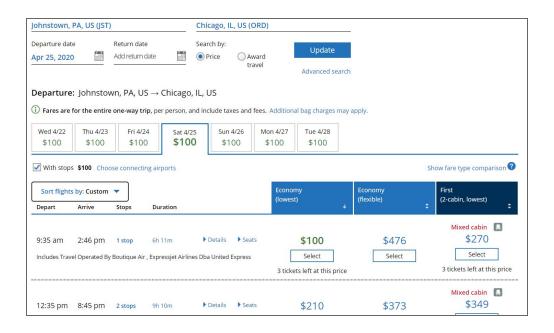
American Airlines Interline Agreement

In addition Boutique Air has an interline agreement with American Airlines as of August 7, 2019. Passengers will be able to book through United.com and AA.com and connect with any of United or American flights.

Below are screenshots of our current service as reflected on United and American Airlines websites both domestic and international.



United.com: Johnstown, PA to Chicago, IL, New York/Newark, NJ, Boston, MA, and Orlando, FL

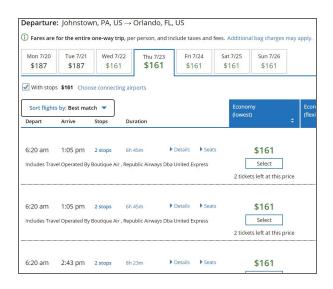






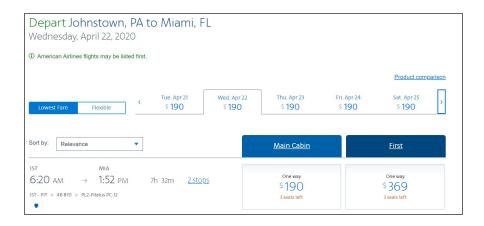


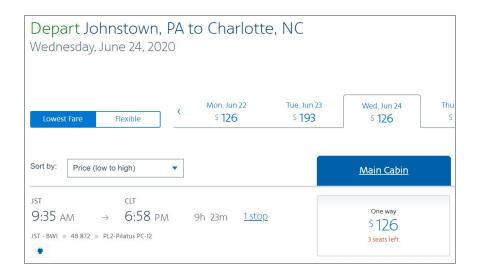






AA.com: Johnstown, PA to Miami, FL and Charlotte, NC







Community Input

Shortly after the bids are complete, Boutique Air will schedule meetings with airport and/or city officials. This will allow us to answer any questions and provide additional information.

While we can't promise we will be able to implement everyone's suggestions, we welcome feedback from the community, as well as anyone who may have an interest in the proposed flights. What we can promise is that we will listen to your feedback, and give it the attention and consideration it deserves.

With respect and appreciation,

Shawn Simpson CEO



Johnstown, PA Option 1: 30 Nonstop RTs PIT/BWI (18 PIT / 12 BWI) Operations PC-12 3,210 Scheduled Flights 3,058 Completed Flights (98%) 2,371 Scheduled Block Hours 24,960 Scheduled Seats 2,525,952 Scheduled ASMs Revenue 17,472 Passengers \$39 Average Fare \$681,408 Fare Revenue \$681,408 **Total Revenue** Expenses \$628,573 Fuel \$960,000 Ownership \$973,173 Maintenance \$720,734 Crew \$323,273 Airport Rent \$119,184 Landing Fees \$377,000 Staff \$20,000 Insurance \$20,000 Marketing \$24,000 Other Indirect Costs \$41,558 Corporate \$4,027,494 **Total Costs** \$201,374 **Profit Element** 5.0% Margin \$3,442,965 **Total Annual Subsidy Year 1** \$3,511,824 **Total Annual Subsidy Year 2** \$3,582,060 **Total Annual Subsidy Year 3** \$3,653,701 **Total Annual Subsidy Year 4**